



### ABOUT THE MOBILITY AUTHORITY

The Central Texas Regional Mobility Authority (Mobility Authority) is a local, independent government agency created in 2002 to improve the regional transportation system in Travis and Williamson counties. The Mobility Authority implements innovative and sustainable transportation options to enhance quality of life and economic vitality in Central Texas. The Mobility Authority owns and operates 183A Toll, 290 Toll, the 71 Toll Lane, the MoPac Express Lane, 45SW Toll, and 183 Toll. The agency is also constructing the 183A Phase III Project in Williamson County, and the 183 North Mobility Project in north Austin. For more information, visit MobilityAuthority.com.

### **REGIONAL MAP**



## CONTENTS

- 4 A Letter From Our Chairman
- 6 A Letter From Our Executive Director
- **8** Our Board of Directors
- **10** The Mobility Authority Story
- 12 183A Phase III Project
- 4 183 South Project
- 6 183 North Project
- 18 South MoPac Corridor Improvements
- 20 290 Toll Corridor
- 22 Multimodal Transportation
- 24 Our Open Roads
- 26 Travis County Program
- 28 Innovation Initiatives
- 31 2021 Financial Statements
- 35 Strategic Momentum

2021 ANNUAL REPORT





# A LETTER FROM OUR CHAIRMAN

44

Central Texas is resilient.

And so are we. As Central
Texans ourselves, the staff
and leadership of the Mobility
Authority take that charge
to heart."

### DEAR FRIENDS,

Both 2020 and 2021 were defining moments in Central Texas' evolution. Despite the pandemic, population growth continued to soar. The Austin Metropolitan Statistical Area (MSA) is ranked the fastest-growing large metro area in the country for the tenth straight year (*Austin-American Statesman*, 2021), and in just the last decade, we've experienced a nearly **30 percent population increase** (U.S. Census Bureau, 2020).

Central Texas' population growth is a proven selling point for the large numbers of businesses relocating to, and expanding in, Austin due to the large, diverse talent pool to recruit from. And we've only caught a glimpse of the business growth on the horizon.

Having emerged among the most resilient economies during the pandemic, we are poised to keep booming (*Austin Business Journal*, 2021). With demand at an all-time high, our mission is more critical than ever. We must keep Central Texas moving. "Business as usual" is not in our vocabulary. We are adapting to short- and long-term changes in behavior such as remote work and flexible schedules, and seeking to better understand these new travel patterns through research, data review, and community surveying. With this information, we're tailoring our projects and initiatives to meet the varied needs of all Central Texans.

At a time when people are reevaluating their living decisions due to more time spent at home, there's a higher bar. People have become empowered to demand a better quality of life, making Austin an attractive place to pursue the numerous opportunities and amenities available.

Housing affordability, however, remains one of Austin's most pressing concerns. So it comes as no surprise that demand for mobility is increasing in suburban areas where housing is more affordable. We're answering that demand with critical infrastructure improvements that keep Central Texans connected between work, home, school, and recreation – from our downtown core to surrounding communities.

Central Texas is resilient. And so are we. As Central Texans ourselves, the staff and leadership of the Mobility Authority take that charge to heart. As a region, it's time to move beyond planning and execute in a way that leverages the technology at our fingertips.

Take a tour of our projects that are in development and under construction, and the roadways open to traffic to learn more about how the Mobility Authority is answering demand.

Sincerely,

Bobby Jenkins Chairman





# A LETTER FROM OUR EXECUTIVE DIRECTOR

44

We must weigh the cost of change against the cost of not changing. And rather than fighting the growth, we shall grow with it in a way that benefits our region."

### DEAR FRIENDS,

As the Mobility Authority's executive director, it is with honor that I have accepted the reins to shepherd this agency through its next phase of growth. Although 2021 marks my first year at the helm, my roots in mobility – particularly Central Texas mobility – run deep. After a 36-year-career with the Texas Department of Transportation, serving the last five as executive director, I am privileged to continue advancing the mission to keep Central Texas moving.

Mobility is a regional issue – one that requires regional, multimodal solutions. To achieve meaningful change, we need a holistic approach that considers the diversity of all mobility needs and allows each area to work in tandem with one another. The saying "it takes a village..." is more relevant than ever as Central Texas stands on the precipice of transformative changes to our transit system and interstate highway infrastructure. I look forward to achieving sustainable results collaboratively with our regional partners.

Together, we're rising to the occasion and answering the region's call. We're empowering Central Texans to expect a better commute. And that means traveling smarter, not harder.

We know we cannot build our way out of congestion; we must think beyond the pavement and consider the many ways we can move toward a greater balance between capacity and demand. After all, mobility is both a journey *and* a destination.

Not only do we need to expand our network to manage tomorrow's growth, but we also need to make multimodal options more viable to move the needle on travel behavior in a positive direction. That starts by understanding all the factors influencing mobility decisions so that we can tailor our solutions to fit within the context of other regional issues, especially affordable housing trends and urban sprawl.

We must weigh the cost of change against the cost of not changing. And rather than fighting the growth, we shall grow with it in a way that benefits our region, including the smaller communities that aren't as accustomed to it as Austin.

That is exactly what the Mobility Authority is doing with our projects under construction such as the 183A Phase III extension in Williamson County and the 183 North Mobility Project in north Austin, as well as our projects under development.

I invite you to read the pages ahead to learn more about how the Mobility Authority is planning today for tomorrow's growth.

Sincerely,

HAMES ITT BASS

James Bass Executive Director



### OUR BOARD OF DIRECTORS

We are governed by a seven-member board of directors who are responsible for setting policies, identifying priority projects, and ensuring that the agency operates in an efficient, effective, and transparent manner. The Governor appoints the Chairman, and the Commissioners Courts for Travis and Williamson counties each appoint three members to voluntarily serve on the Board for two-year terms.



**BOBBY JENKINS** Chairman Gubernatorial Appointee Sworn in - 2019



NIKELLE S. MEADE Vice-Chair Travis County Appointee Sworn in - 2012



DAVID SINGLETON **Board Treasurer** Williamson County Appointee Sworn in - 2003



**MIKE DOSS** Board Secretary Williamson County Appointee Sworn in - 2019



DAVID B. ARMBRUST **Board Member** Travis County Appointee Sworn in - 2012



**JOHN LANGMORE** Board Member Travis County Appointee Sworn in - 2018



**HEATHER GADDES Board Member** Williamson County Appointee Sworn in - 2021





# A REGIONAL INVESTMENT

Since the Mobility Authority's inception in 2002, the agency has transformed a regional investment of \$670 million into \$2.99 billion in added capacity infrastructure improvements, with 380 lane miles.\*

Moving forward, we anticipate leveraging an investment by the region to develop \$3.8 billion in infrastructure improvements for Central Texas. About one-half of that investment includes non-tolled improvements, such as new general-purpose lanes, bike and pedestrian enhancements, and aesthetic upgrades, to enhance mobility for all travelers.







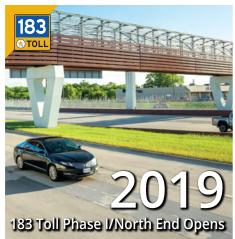






















183A:
THE ROAD
WELL-TRAVELED

We are so excited about the 183A Phase III Project.
Our economy and overall quality of life relies on the ability to travel to and from our communities.
So it's been an engine that has helped drive western Williamson County's economic growth."

— Cynthia Long, Williamson County Commissioner

The Mobility Authority broke ground in the spring of 2021 on the 183A Phase III extension to proactively address forecasted traffic congestion linked to rapid population and economic growth in the area.

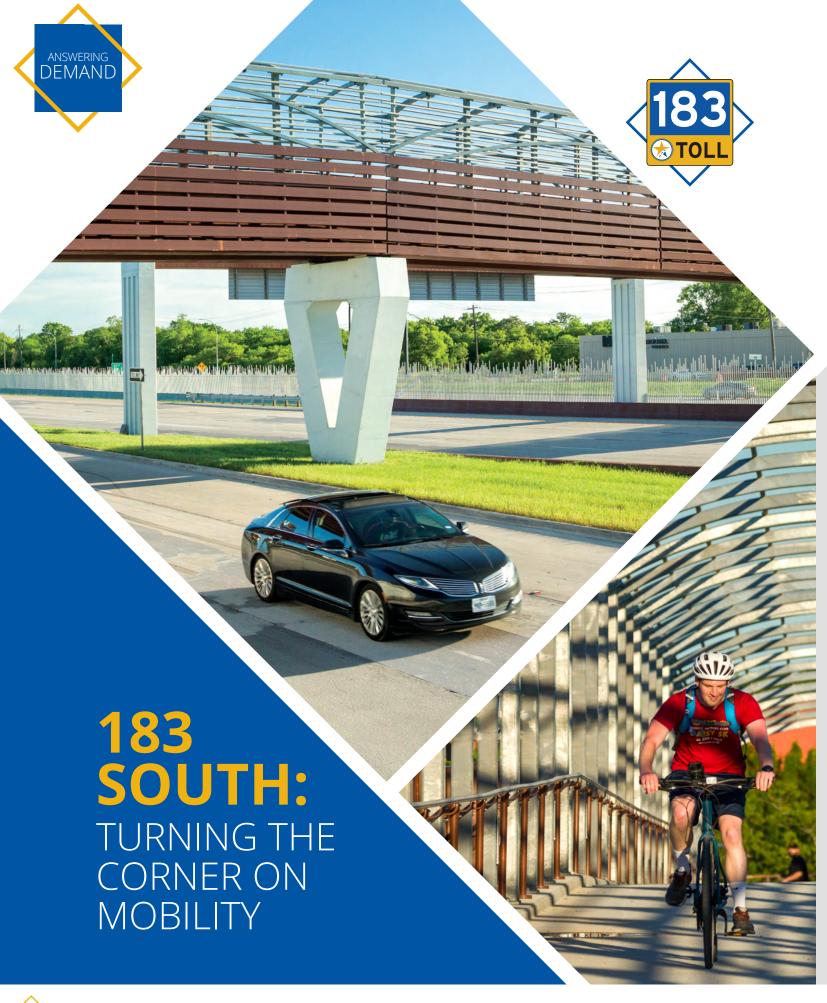
Building on the proven benefits of the existing 183A Toll Road, the project will extend the four-lane toll road 6.6 miles from Hero Way to one mile north of SH 29 in Liberty Hill.

In addition to relieving congestion on US 183, improving safety, and enhancing mobility in Williamson County, the project will serve regional multimodal mobility needs with an adjacent shared use path for bicycle and pedestrian travel.

The Mobility Authority is proud to be ahead of the curve on this project. Just as we delivered meaningful relief with the initial phases of 183A, extending the roadway will accommodate future growth and ensure that our regional mobility needs are met long into the future. And thanks to our flexible financial model, we're able to fund and deliver this project ahead of residential and commercial development, rather than first suffering through decades of gridlock.

The design-bid-build project is being constructed by The Lane Construction Corporation, and is anticipated to be complete in 2025, delivering greater mobility for Williamson County.





After more than five years of construction efforts, the new 183 Toll Road in east Austin fully opened to traffic in 2021. From US 290 to SH 71, the corridor now features six tolled and up to six non-tolled lanes, continuous sidewalks, bicycle lanes, and an adjacent shared

To call this an upgrade would be an understatement. Prior to reconstruction, US 183 had seen only minor improvements since it was originally constructed in the 1960s, which has contributed to the longstanding mobility and economic challenges plaguing the East Side.

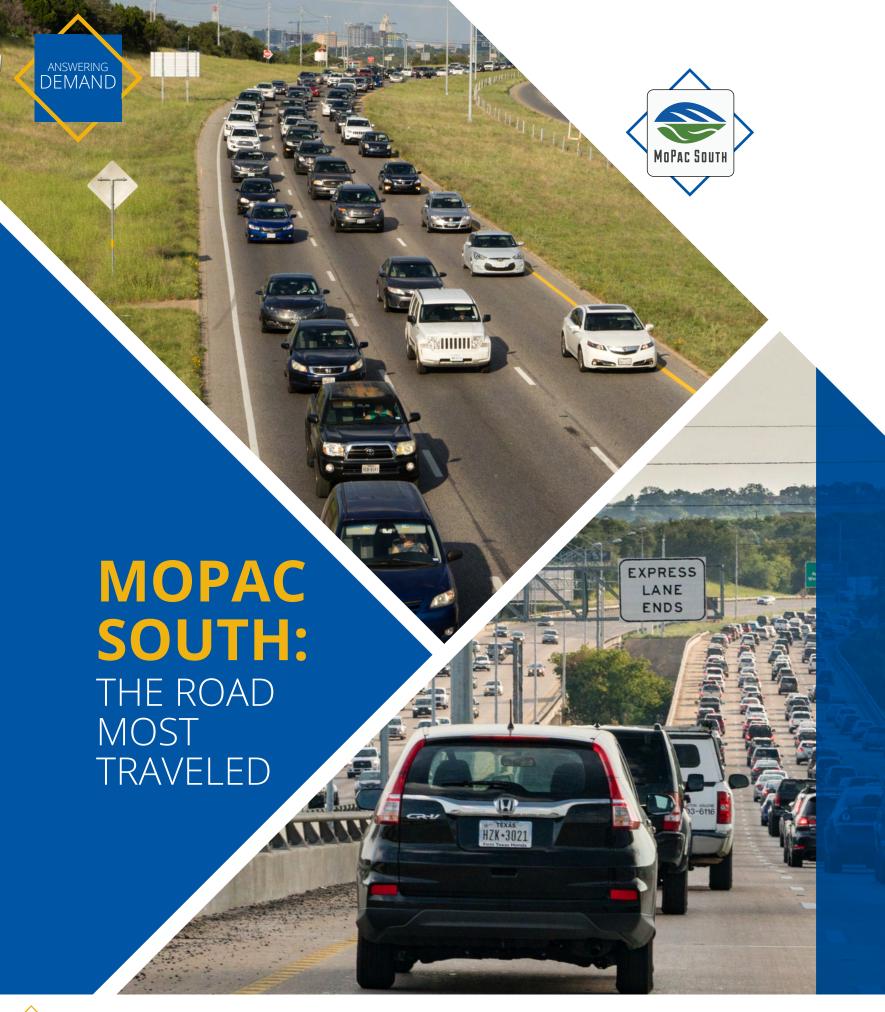
Now, with greater mobility for residents, travelers, and active transportation users, the new US 183 corridor is facilitating substantial economic development throughout the area, bringing with it jobs, opportunities, and a greater quality of life.

As the region continues evaluating proposed improvements to the I-35 corridor, the 183 Toll Road will serve as a reliable alternative to our region's congested, and soon-to-be under construction, interstate highway.

### EASTSIDE BUS PLAZA

Through an Interlocal Agreement with the Capital Area Rural Transit System (CARTS), the Mobility Authority helped fund a portion of the Richard A. Moya Eastside Multimodal Center along 183 Toll, which opened in 2021. It is the first major multimodal transportation hub in Central Texas connecting regional and local transit a connection point from which users can access Austin and the region by local bus, bike, paratransit, or on-demand microtransit.





The MoPac Expressway between Cesar Chavez Street and Slaughter Lane provides a critical link to downtown Austin and other regional highways such as US 290, Loop 360, and SH 45SW. Ranked as the 20th most congested roadway in Texas (Texas A&M Transportation Institute, 2020), it carries up to 179,000 cars and trucks per day. Expanding population and regional development have made travel times unreliable for residents, commuters, transit and emergency responders. If we do nothing to address congestion, drivers could spend an additional 35 minutes traveling the corridor by 2035 (CAMPO 2035 travel demand model).

The Mobility Authority is implementing an environmental study to determine the best approach to managing congestion while promoting environmental stewardship and sustainability. The Express Lane(s) Alternative has been identified as the Recommended Build Alternative because it best meets the project's Purpose and Need.

After a multi-year pause in project development, the Mobility Authority held Open House No. 5 virtually in late-2021 into early 2022 to re-engage the public on the express lane(s) operational configuration options currently under consideration and to solicit public input on the environmental study. We received a great deal of valuable feedback that will be considered alongside technical analyses as we determine which configuration option best meets the project's Purpose and Need. The Mobility Authority will hold additional public meetings to finalize the environmental phase as the project moves forward.

If approved for implementation, construction could begin as early as 2025.

#### BARTON SKYWAY RAMP RELIEF:

#### Interim Solutions for Better Connectivity

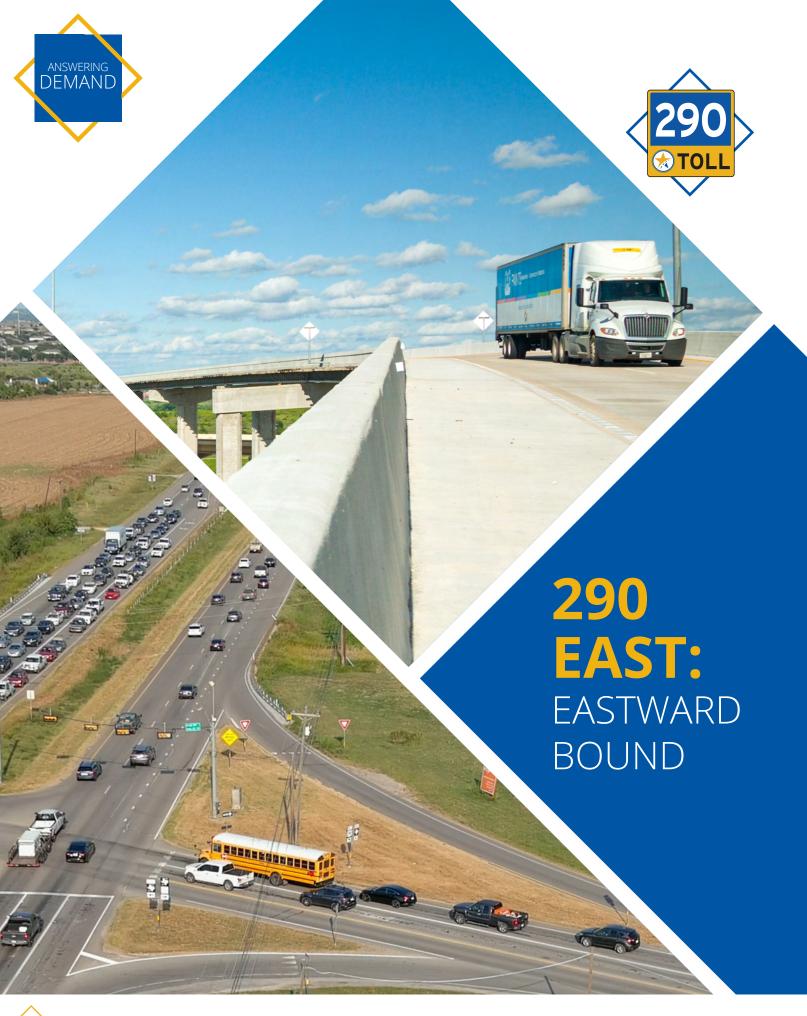
While the Mobility Authority advances efforts to find a long-term solution to congestion on MoPac, we are proceeding with an interim project to expedite delivery of the relief we need today. The Barton Skyway Ramp Relief Project will add pavement for auxiliary and merge lanes on southbound MoPac to alleviate congestion at the ramps near Lady Bird Lake. Construction is anticipated to begin in 2022.



### **PROVEN** PERFORMANCE

The Express Lane on MoPac from Cesar Chavez Street to Parmer Lane has proven effective. Since opening in 2017, it has reduced travel times, increased use of transit, and created an option for more reliable travel





Ever since the Mobility Authority opened the 290 Toll Road in 2014, high usage has consistently proven the need for this regionally significant infrastructure project. As the corridor continues to experience transformative economic development, efficient movement of people and goods is more critical than ever. That's why we have continued to build on its success by implementing additional phases of corridor improvements.

Early 2022 marks the first anniversary of the completion of the 290/130 Flyovers Project, aiding connectivity in two of the fastest growing counties in the county – portions of which have been historically underserved.

With safe and efficient flyovers linking 290 Toll and SH 130 Toll, drivers from suburban areas now have a signal-free route to and from Austin's downtown core. North-south connectivity has also been significantly improved, with a non-stop connection from 290 Toll to southbound SH 130, offering quick access to the future Tesla plant, Austin-Bergstrom International Airport, and other key area destinations.

Drivers have recognized and experienced time-saving benefits as usage has already outpaced projections, demonstrating the value of these connections.



CENTRAL TEXAS REGIONAL MOBILITY AUTHORITY 2021 ANNUAL REPORT (21)



# MULTIMODAL MOMENTUM

Whether you walk, bike, drive, or take the bus, the Mobility Authority has a path for you. Enhancing mobility and quality of life for all users is an integral part of our mission and the region's mobility future.

That is why we incorporate pedestrian- and cyclist-friendly facilities like shared use paths, sidewalks, and cross-street connections into every project, when feasible. These connections allow us to serve far more than vehicle traffic alone. With an emphasis on active transportation in Central Texans, our facilities also serve those who walk or bike to work, as well as those out for a recreational stroll.

To date, we have more than 70 miles of shared use paths or sidewalks in place or planned, and we are proud to bring these facilities to Central Texas.





### 45SW TRAIL

In addition to a beautiful display of springtime wildflowers and an overlook at Bear Creek, users will find a series of interpretive signs along the 4.5-mile trail. Coupled with our augmented reality mobile application, these signs provide an immersive experience highlighting the rich history and natural wonders of the Texas Hill Country and Edwards Aquifer.

In recognition of our former executive director, Mike Heiligenstein, and his service to Central Texas, the 45SW Trail will feature a plaque dedicated in his honor.

#### 183 TRAIL

Coming soon to the recently completed 183 Trail is a new series of interpretive signs designed to delight and inform users of the people, history, and culture of Austin's East Side. At three key locations along the 10-mile trail, users of our mobile app will immerse themselves in history and nature with unique augmented reality experiences.





71 Toll Lane: In 2017, the Mobility Authority celebrated the opening of our third toll road, offering drivers a free-flowing and reliable bypass route along SH 71 east of the Austin-Bergstrom International Airport (AUS) from Presidential Boulevard to SH 130. AUS continues to experience significant growth in passengers, prompting a massive expansion project. Electric car manufacturer Tesla has begun construction of a new factory on a 2,100-acre site just north of the SH 71/SH 130 Toll interchange.



183A Toll: The Mobility Authority's inaugural project – an 11-mile toll road from RM 620 through Cedar Park and Leander – created a reliable alternative to the gridlocked US 183. Since the second phase opened in 2012, increasing numbers of commuters have taken advantage of its time-saving benefits. In addition, the emergence of this new mobility option opened up a new corridor for economic opportunity, with millions of dollars invested in commercial and residential real estate, retail, restaurants, and more.



#### **MoPac Express Lane:**

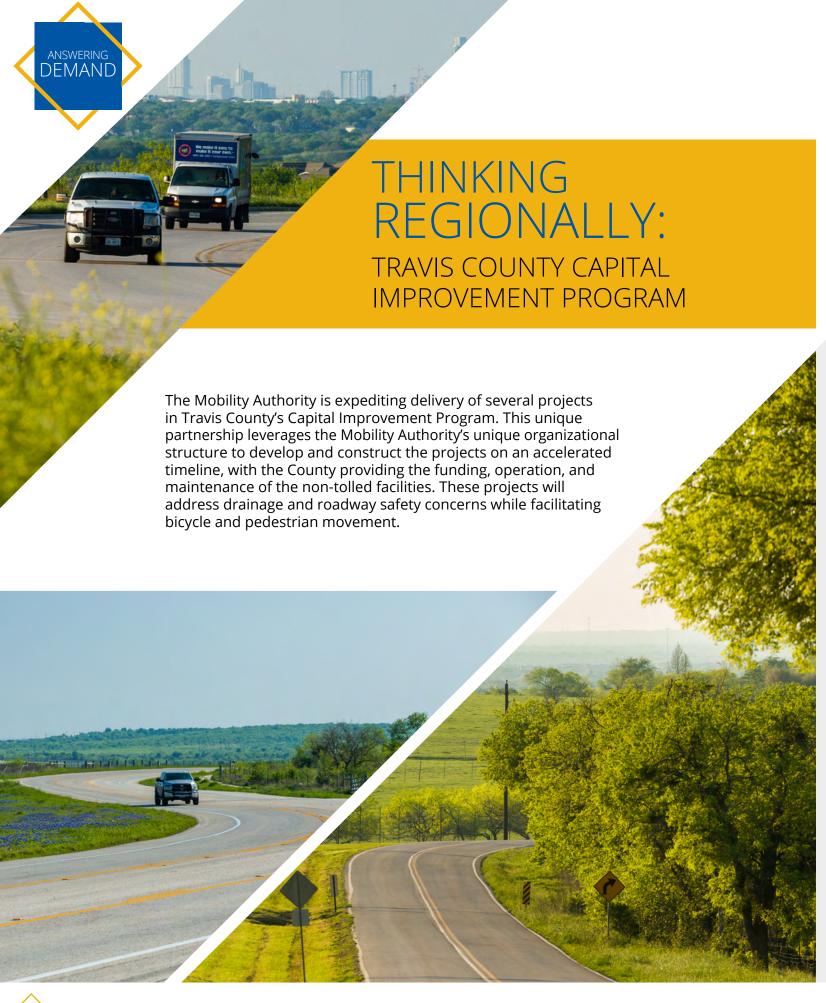
This 11-mile, variably-priced express lane stretches from Cesar Chavez Street in downtown Austin north to Parmer Lane, providing drivers with a reliable alternative when they simply cannot be late. In addition to travel time savings for those who choose to use the Express Lane, Capital Metro buses use the express lane toll-free.



**290 Toll:** Mirroring the success of 183A, the 6.2-mile 290 Toll Road tripled the previous capacity of US 290, transforming one of our area's most gridlocked routes into one of the fastest ways in and out of Austin during rush hour. Since opening in 2014, retail outlets, restaurants, medical facilities and other economic developments have flocked to the corridor and continue to emerge, showing just how closely infrastructure and economic opportunity are linked.



45SW Toll: This greenfield project created a brand-new connection for drivers between the southern end of MoPac and FM 1626 in Hays County. Since opening in 2019, drivers have been experiencing travel-time savings, including those who continue to use local neighborhood streets as an alternative to the toll road. During peak travel periods, traffic volumes on Brodie Lane have been reduced by up to 32 percent, offering greater mobility and safety for drivers and residents alike.



1 County Line Road: The culvert on County Line Road at Elm Creek will be replaced. This reconstruction will address stream crossing and drainage concerns by replacing the current undersized culvert and adjacent structures.

**Pearce Lane:** A 3.25-mile section of Pearce Lane from west of Kellam Road to east of Wolf Lane will be reconstructed from the existing two-lane road to a four-lane divided road with bike lanes and sidewalks.

**3** Elroy Road: A 1.12-mile section of Elroy Road from McAngus Road to Kellam Road is being reconstructed from a two-lane road to a five-lane road with a continuous center turn lane, bike lanes, and sidewalks.

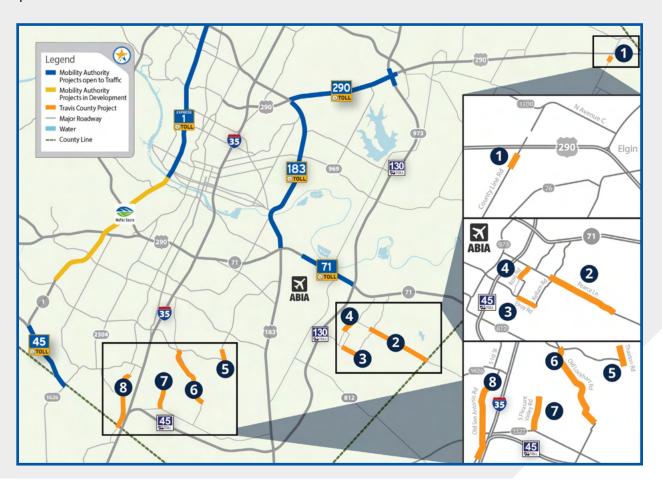
4 Ross Road: A 0.8-mile section of Ross Road from Pearce Lane to Heine Farm Road is currently serving as a two-lane road for commuter and school traffic. The project will widen the existing road to a three-lane road with bicycle and pedestrian facilities.

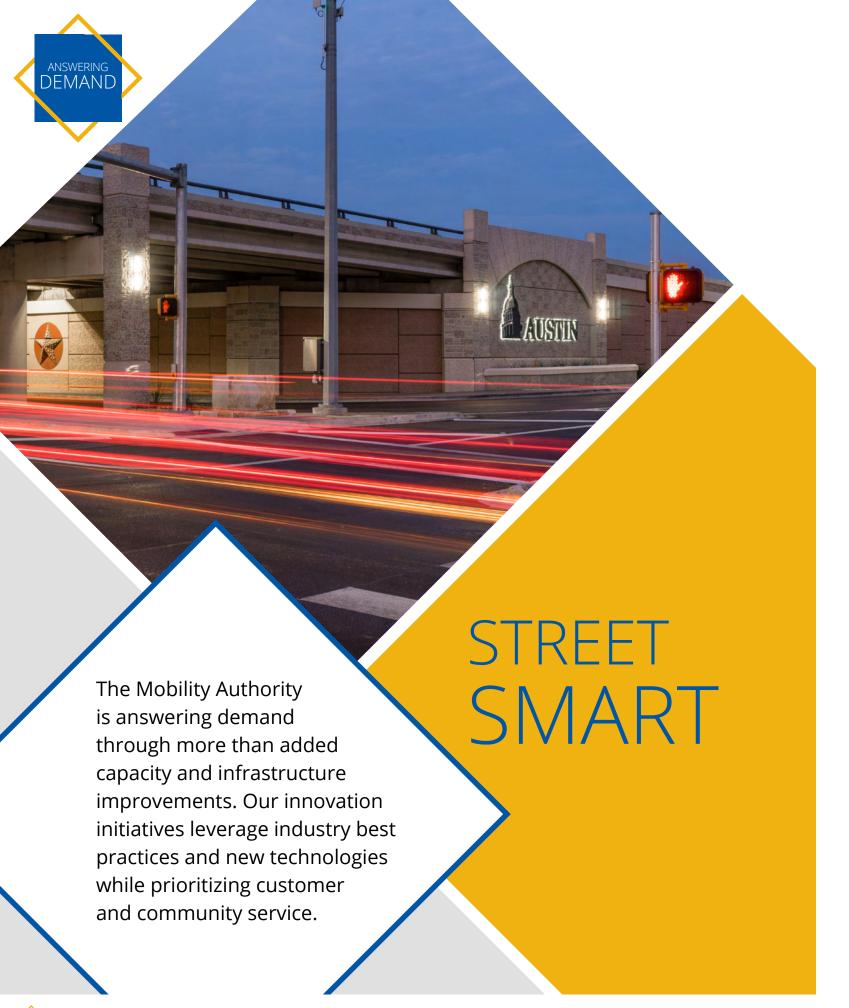
5 Thaxton Road: A 0.71-mile section of Thaxton Road from McKinney Falls Parkway to Sassman Road will be reconstructed from the existing two-lane road to a four-lane divided road with a continuous center turn lane, bike lanes and sidewalks.

6 Old Lockhart Road: A 2.2-mile section of Old Lockhart Road from Slaughter Lane to Bradshaw Road and Capitol View Drive to Thaxton Road will have shoulders added in both directions.

**7 South Pleasant Valley Road:** A 2.5-mile section of South Pleasant Valley Road from SH 45 to Bradshaw Road will be reconstructed from the existing two-lane road to a four-lane divided road with bike lanes and sidewalks.

**8 Old San Antonio Road:** A 2.1-mile section of Old San Antonio Road from FM 1626 to Puryear Road will have shoulders added in both directions.





## TRANSPORTATION DEMAND MANAGEMENT



Capital Metropolitan Transit Authority (CapMetro) buses use our facilities toll-free, incentivizing the use of transit.



Our regional Transportation Demand
Management partner is encouraging more
efficient travel behavior such as public transit,
carpools, vanpools, walking, biking, teleworking,
and alternative work schedules while discouraging
less efficient behavior such as single-occupant
vehicle use, peak-hour travel, and travel on highly
congested roadways.



Our partners at Movability are working hand-in-hand with individuals and organizations to improve regional mobility through time- and money-saving commuter initiatives.

#### NEXT GENERATION ROADWAY TECHNOLOGY



#### WRONG-WAY DRIVING DETECTION TECHNOLOGY:

The Mobility Authority implemented the region's first intelligent warning system, which actively monitors and detects wrong-way entrants on 45SW Toll; deploys countermeasures; and sends alerts to drivers, first responders, and our Traffic & Incident Management Center.



### ADVANCED TRANSPORTATION REPORTING AND INCIDENT MANAGEMENT SYSTEM:

In partnership with Waycare Technologies, Inc., the Mobility Authority piloted a program to compile data from roadway sensors, connected vehicles, and smartphone applications. This data was combined with artificial intelligence algorithms and machine learning to predict areas prone to congestion, identify locations where accidents have occurred or are likely, and alert emergency responders.



#### NEXT-GENERATION TOLL DEMONSTRATION PROJECT:

The Mobility Authority partnered with Kapsch TrafficCom USA and the Ford Motor Company to test the reliability and accuracy of a connected vehicle-based tolling system.

28

CENTRAL TEXAS REGIONAL MOBILITY AUTHORITY





#### CTX NAVIGATORS

The insights of our customers and stakeholders help shape every aspect of our operation - from conception through construction and maintenance of our roadways. The CTX Navigators program is a two-part survey platform that allows drivers to share input about our toll facilities, marketing materials, signage, and more, which helps us improve the customer and driver experience.



#### MOVEFWD WORKFORCE DEVELOPMENT PROGRAM

This unique life skills program established by the Mobility Authority and collaborating partners combines workforce training, job placement, and social services support to help those who are disadvantaged achieve life-changing, long-term employment and career-building opportunities in the roadway construction, commercial driver's license, and customer service fields. In 2021, construction equipment training programs were offered at Austin Community College's Kyle campus.



#### **OUALIFIED VETERAN DISCOUNT PROGRAM**

The Mobility Authority offers toll waivers to qualified veterans for their trips on 183A Toll, 290 Toll, the 71 Toll Lane, 45SW Toll, and 183 Toll.



#### HABITUAL VIOLATOR POLICY

This enforcement program addresses chronic non-payment of tolls by habitual violators (i.e., registered vehicle owners who have been issued two notices of non-payment for 100 or more unpaid tolls in one year). Enforcement options include posting the violators' names on the agency website, blocking vehicle registration renewal, prohibiting violators' vehicles on Mobility Authority roadways, and on-road enforcement of the vehicle ban.



#### REGIONAL PARK & RIDE FACILITIES

The Mobility Authority is working with CapMetro and the Capital Area Metropolitan Planning Organization on a regional Express Bus Park & Ride plan, which complements CapMetro's Project Connect to make carpooling and transit usage more viable.



#### ASSET MANAGEMENT PROGRAM

The Mobility Authority's Transportation Asset Management Plan promotes organization, communication and planning, and facilitates strategic management of the agency's infrastructure investments through proactive – rather than reactive – program management. Using a web-enabled integrated Geographic Information System (GIS) enterprise asset management software solution, assets are inventoried, condition data is collected, and maintenance activity is recorded.

This program increases the return on investment by optimizing life cycle costs, mitigating risks, and managing asset performance at the individual, system and portfolio levels.

## 2021 FINANCIAL STATEMENTS

The Mobility Authority's financial statements are prepared in accordance with accounting principles generally accepted in the United States (GAAP) as applied to government units on an accrual basis. To view the audited Financial Statements and Management Discussion and Analysis, please visit MobilityAuthority.com/financials.

#### **Statements of Net Position**

June 30, 2021 and 2020	2021			2020	
CURRENT ASSETS:					
Unrestricted:					
Cash and cash equivalents	\$	63,057,414	\$	38,909,537	
Investments		89,758,602		83,730,161	
Due from other governments		8,392,551		9,985,068	
Accrued interest receivable		1,217,669		227,930	
Prepaid expenses and other assets	_	153,896		257,675	
Total unrestricted	_	162,580,132		133,110,371	
Restricted:					
Cash and cash equivalents		185,746,093		62,752,322	
Total restricted	_	185,746,093		62,752,322	
Total current assets	_	348,326,225		195,862,693	
NONCURRENT ASSETS:					
Restricted assets:					
Cash and cash equivalents		591,754,254		23,472,678	
Investments		344,349,657		229,478,605	
Total restricted assets		936,103,911		252,951,283	
Net Pension asset		591,247		896,834	
Total capital assets, net		2,056,506,490		1,968,134,306	
Total assets		3,341,527,873		2,417,845,116	
Total deferred outflows of resources	_	130,770,856		105,437,455	
Total assets and deferred outflows of resources	\$	\$3,472,298,729	\$	\$2,523,282,571	



### 2021 FINANCIAL STATEMENTS

### Statements of Net Position (continued)

June 30, 2021 and 2020		2021	2020
CURRENT LIABILITIES:			
Payable from current assets:			
Accounts payable	\$	2,240,994	\$ 3,350,160
Due to other governments		5,208,346	2,684,082
Accrued expenses		1,199,519	1,371,403
Total payable from current assets	_	8,648,859	7,405,645
Payable from restricted current assets:			
Construction accounts payable		53,976,505	17,001,160
Accrued interest payable		41,293,239	29,786,162
Bonds, notes payable and other obligations, current portion		90,476,349	15,965,000
Total payable from restricted current assets	_	185,746,093	62,752,322
Total current liabilities		194,394,952	70,157,967
NONCURRENT LIABILITIES:			
Bonds, notes payable and other obligations,			
net of current portion		2,640,959,802	1,783,011,449
Total noncurrent liabilities		2,640,959,802	1,783,011,449
Total liabilities		2,835,354,754	1,853,169,416
Total deferred inflows of resources		463,845	384,573
Total liabilities and deferred inflows of resources		2,835,818,599	1,853,553,989
NET POSITION:			
Net investment in capital assets		404,559,794	446,275,037
Restricted for debt service		76,872,402	122,722,855
Unrestricted		155,047,934	100,730,690
Total net position	\$	636,480,130	\$ 669,728,582

### 2021 FINANCIAL STATEMENTS

### Statements of Revenues, Expenses and Changes in Net Position

Years Ended June 30, 2021 and 2020	J	2021	2020
OPERATING REVENUES:			
Tolls	\$	115,320,643	\$ 116,926,800
Other operating		158,631	7,622
Total operating revenues		115,479,274	116,934,422
OPERATING EXPENSES:			
Administrative expenses		8,493,519	8,858,553
Operations and maintenance		23,825,575	22,773,283
Other operating expenses		7,025,883	6,294,999
Depreciation and amortization		40,555,216	39,983,305
Total operating expenses		79,900,193	77,910,140
Operating income		35,579,081	39,024,282
NONOPERATING REVENUES (EXPENSES):			
Interest income		492,393	4,463,494
Undeveloped project loss and gain on sale of assets		(4,468,748)	11,117
Financing expense		(10,728,950)	(1,614,044)
Interest expense, net of interest capitalized		(54,974,699)	(39,227,622)
Total nonoperating revenues (expenses), net		(69,680,004)	(36,367,055)
Change in net position before capital grants and contributions		(34,100,923)	2,657,227
TxDOT capital grants and contributions		852,471	3,250,396
Change in net position		(33,248,452)	 5,907,623
Total net position at beginning of year, restated		669,728,582	663,820,959
Total net position at end of year	\$	636,480,130	\$ 669,728,582



### 2021 FINANCIAL STATEMENTS

#### Statements of Cash Flows

Years Ended June 30, 2021 and 2020	2021	2020
Cash flows from operating activities:		
Receipts from toll fees	\$ 113,158,258	\$ 119,287,721
Receipts from other income	158,631	7,622
Payments to vendors	(32,441,985)	(38,302,274)
Payments to employees	(5,986,673)	(5,631,094)
Net cash flows provided by operating activities	74,888,231	75,361,975
Cash flows from capital and related financing activities:		
Proceeds from notes payable and other obligations	907,351,645	62,770,819
Payments on revenue bonds issuance	_	(4,874,983
Payments on interest	(57,489,169)	(55,966,816
Payments on bonds	(17,341,348)	(16,706,323
Purchase of capital assets	(3,197,289)	(516,125
Payments for construction in progress	(70,318,324)	(177,661,086)
Proceeds from capital grants	 852,471	2,675,396
Net cash flows provided by (used in) capital and	 759,857,986	(190,279,118
related financing activities		
Cash flows from investing activities: Interest income	1,707,553	8,360,648
Purchase of investments	(384,015,803)	(281,846,351)
Proceeds from sale or maturity of investments	262,985,257	271,976,841
Net cash flows (used in) investing activities	 (119,322,993)	(1,508,862
Net increase (decrease) in cash and cash equivalents	 715,423,224	(116,426,005)
Cash and cash equivalents at beginning of year	 125,134,537	241,560,542
Cash and cash equivalents at end of year	\$ 840,557,761	\$ 125,134,537
Reconciliation of change in net position to net cash provided		
by operating activities:		
Operating income Adjustments to reconcile change in net position to net cash	\$ 35,579,081	\$ 39,024,282
provided by operating activities:  Depreciation and amortization	40,555,216	39,983,305
Changes in assets and liabilities:	40,333,210	39,963,303
Increase in due from other governments	1,592,517	2,360,921
Increase in prepaid expenses and other assets	103,779	(57,508)
Increase (decrease) in accounts payable	(3,132,270)	(1,018,686)
Increase (decrease) in accrued expenses	375,484	(4,836,688)
Increase (decrease) in pension asset	305,587	(719,608
Increase in deferred outflow of resources	(455,385)	668,230
Decrease in deferred inflow of resources	(35,778)	(42,273)
Total adjustments	39,309,150	36,337,693
Net cash flows provided by operating activities	\$ 74,888,231	\$ 75,361,975
Reconciliation of cash and cash equivalents:		
Unrestricted cash and cash equivalents	\$ 63,057,414	\$ 38,909,537
Restricted cash and cash equivalents:	•	•
Current	185,746,093	62,752,322
Noncurrent	FO1 7F4 2F4	23,472,678
Noncarrent	 591,754,254 840,557,761	125,134,537

#### STRATEGIC MOMENTUM

Meeting regional demand requires alignment with the Central Texas transportation landscape, guided by our strategic plan. We're moving Central Texas forward by staying true to our mission and demonstrating our core values in everything we do.



All agency projects and initiatives align with our strategic plan.

#### **OUR CORE VALUES**

TRANSPARENCY: We are committed to open, honest, and fair business practices; visibility into our processes; and accessibility of information to the general public.

ACCOUNTABILITY: We are fiscally responsible and follow through on commitments to our founding counties, investors, customers, constituents, and partners.

CREDIBILITY: We work to earn and sustain public trust through dependable public service, two-way communication, partner collaboration, and fair and appropriate solutions.

SERVICE: We provide customer service that is defined by efficiency and responsiveness. We seek to improve the quality of life for our users by acting as environmental stewards and supporting our community.

INTEGRITY: We are committed to honest communication, transparent transactions, ethical decisions, and forthright behavior.

INNOVATION: We have an entrepreneurial spirit that nurtures new ideas and embraces opportunities to implement transformative technology.

